

C	SITUATION - Describe the situation/task you faced and the context of the story
S	Answers the questions: where did this occur, when did it happen, why is it important?
	Probing Questions:
	Why is this important? What was the goal?
	What was the initial scope of the project? What were the challenges?
	<ul> <li>What were the risks and potential consequences if nothing happened?</li> </ul>
	Challenge Questions:
	<ul> <li>Why did you choose this story to illustrate a xyz accomplishment?</li> </ul>
	<ul> <li>What other stories can you think of that demonstrate xyz?</li> </ul>
	<ul> <li>Could you come up with an example that is more recent?</li> </ul>
B	BEHAVIOR - What actions did you take?
D	Answers the questions: <b>what</b> did you personally own, <b>how</b> did you do it, <b>who</b> else was involved?
	Probing Questions:
	Were you the key driver or project owner?
	<ul> <li>What was your biggest contribution? What unique value did you bring?</li> </ul>
	• What were the most significant obstacles you faced? How did you overcome them?
	Challenge Questions:
	What did you do specifically versus the team?
	<ul> <li>How did you set prioritiesdeal with xyz problem or get manager buy-in?</li> </ul>
	• What decisions did you challenge? Why? How did you influence the right outcome?
	IMPACT - How did you measure success for this project? What results did you achieve?
	<b>\$</b> Cost savings, revenue generation
	# Quantify to understand volume, size, scale
	<b>%</b> Percentage change, year over year improvements
	<sup>©</sup> Time to market, implementation time, time savings
	Impact on the customer, the team Source improvements
	$\delta$ Quality improvements
	Probing Questions:
	<ul> <li>Why did you choose to focus on these results? What other results were important?</li> </ul>
	<ul> <li>You mentioned revenue, what percentage change is that year over year?</li> </ul>
	<ul> <li>What trade-offs did you have to make to achieve this? (quality, cost, time)</li> </ul>
	<ul> <li>I'm concerned about (the time it took, the volume, the customer impact), tell me more</li> </ul>
	Challenge Questions:
	<ul> <li>What were the lessons learned? What would you have done differently?</li> </ul>
	<ul> <li>How would you implement this at Amazon?</li> </ul>
	<ul> <li>How did these results compare to your actual goals? (refer back to goal stated in</li> </ul>
	Situation)